

APPENDIX B
BOARD OF SELECTMEN
LCP IMPLEMENTATION RESPONSIBILITIES

A. Land Use

1. **Issue:** Work to encourage greater pedestrian, bicycle and traffic safety through better signage, roadway lining and provisions for bicycles. *Ongoing.*
Recommendation: Town Administrator to confirm with DPW Director and Police Chief to develop a short- and long-term plan to address this topic (9/05). **Nolan.**
2. **Issue:** Complete the development of the Saada property for town/public facilities, including senior/recreation center and affordable housing. Plan walkways that permit pedestrian access to North Truro Village and provide mobility within the area itself. *Within one year.*
Recommendation: The development of these two facilities can not be accomplished in one year; both projects, however, are under way. The contract has been signed for the affordable housing units and the community center is under review for ATM 2006 consideration. Regarding the walkways, the North Truro Village project is intentionally dormant at this time due to the strenuous objection of impacted property owners (9/02). **Nolan/Sanguinet.**
3. **Issue:** Investigate effects of designating the south side of Highland Road as a blighted area, suitable for redevelopment. *Within one year.*
Recommendation: The North Truro Village project is intentionally dormant at this time due to the strenuous objection of impacted property owners (9/02). **Gaechter.**
4. **Issue:** Consider feasibility of acquisition of the present post office building if the post office relocates and the conversion to affordable housing of that building and the former North Truro library. *Within one year.*
Recommendation: This issue can be resolved within one year – the lease on the current Post Office does not expire in that time frame. However, this issue will be considered in the context of the following issue (9/05). **Gaechter.**
5. **Issue:** Assist Postal Service in finding new home for post office. *Ongoing.*
Recommendation: The BoS and the TA are currently in contact with the appropriate Post Office authorities for the purpose of providing any appropriate assistance in this regard. **Gaechter**
6. **Issue:** Promote the landscaping of the Duarte property to provide a long view of the Pamet; provide bicycle racks, limited automobile parking, benches, canoe/kayak launch ramp, picnic tables and so forth, as appropriate. *Within two years.*
Recommendation: This project has been approved by the Conservation Committee and the Town anticipates completion prior to ATM 2006 (9/05). **Gaechter.**
7. **Issue:** Promote the construction of a veterans' memorial footbridge over the Pamet from the Duarte property to the rear of the post office to facilitate foot and bicycle access to the post office from the north. *Within two years.*
Recommendation: This aspect of the Duarte property park project has been deemed inappropriate by the Town and the Conservation Commission, for several reasons. However, a walkway between the two properties on the west side of Route 6A is being considered as an alternative answer to the issue. (9/05). **Gaechter.**

8. **Issue:** Relocate the DPW carpentry shop to the Town Hall DPW facility, and use the former fire station as a permanent home for the Recreation Commission if senior/recreation center is not built. *Within three years.*
Recommendation: the Town Administrator has a 2005 objective to propose the future location of the DPW facilities, including the carpentry shop, to the BoS (9/05). **Nolan.**
9. **Issue:** Promote the active use of Cobb Library, including possible commercial use. *Within two years.*
Recommendation: A contract has been signed with the Historical Society leasing the Cobb Library building to them for archival, research, and display functions. This issue is thereby completed and closed (9/05). **Gaechter/Nolan/Morris.**
10. **Issue:** Retrofit Grozier Square for public parking. *Within two years.*
Recommendation: This issue is a part of the Duarte property project and will be completed at the same time as that project (9/05). **Gaechter/Nolan/Morris.**
11. **Issue:** Consider the relocation of the Department of Public Works to enhance the public area adjacent to the restored Town Hall. *Within two years.*
Recommendation: the Town Administrator has a 2005 objective to propose the future location of the DPW facilities, including the carpentry shop, to the BoS (9/05). **Nolan.**
12. **Issue:** Explore the conversion of the existing DPW site to a public recreation area with tennis courts, full-sized outdoor basketball court, skateboard park and so forth. *Within three years.*
Recommendation: the Town Administrator has a 2005 objective to propose the future location of the DPW facilities, including the carpentry shop, to the BoS (9/05). **Nolan.**
13. **Issue:** Consider preferential tax assessments for parcels of five acres or more not held for the production of income and conferring a visual benefit on neighboring properties. *Within two years of LCP acceptance at town meeting.*
Recommendation: Seek clarification from LCP Committee – objective not clear. (9/05). **Gaechter.**
14. **Issue:** Hire consultant to recommend ways of maintaining existing areas of important open space. *Within two years of LCP acceptance at town meeting.*
Recommendation: Seek clarification from LCP Committee – objective not clear.

B. Water Resources

1. **Issue:** Work with the National Park Service to consider placement of wells within its boundaries to ensure the best possible protection of water resources from long-term land use hazards. *Ongoing.*
Recommendation: Federal regulations do not currently allow for such use of park lands. If a need arises in the future and regulations can accommodate such use, it will be pursued by the Town (9/05). **Palmer.**

2. **Issue:** Identify areas within Truro to be served by public water if and when another well site is developed in the Town. *Within three years.*
Recommendation: This study is currently under way with the testing of the C5 well site (9/05). **Palmer.**

C. Coastal Resources

1. **Issue:** Encourage efforts by private property owners on Beach Point to fund and replenish beaches. *Ongoing.*
Recommendation: Town will discuss such a project with the Conservation Commission regarding need, appropriateness, method, etc. (9/05).
Sanguinet/Gaechter. If deemed an appropriate project by the Conservation Commission, the Town Administrator will discuss the issue with the Chamber of Commerce to solicit ideas on how to approach such a project and support for it. (9/05). **Nolan.**
2. **Issue:** Devise strategies to increase parking and/or access to Ocean beaches.
Within two years.
Recommendation: The Town is currently studying the inventory of Town-owned properties to determine if there is the potential for swapping land with the NPC in order to increase the capacity of beach parking areas within the National Seashore (9/05). **Sanguinet/Nolan/Gaechter.**
3. **Issue:** Where practicable, provide access to beaches for handicapped visitors (as has been done at Corn Hill Beach). *Within two years.*
Recommendation: The Town will discuss this issue with the Commission on Disability to determine the need for such access and, if deemed appropriate, pursue its implementation with the DPW Director (9/05). **Palmer.**
4. **Issue:** Where practicable, provide stairs or walks between parking lots and beaches for access by handicapped visitors. *Within two years.*
Recommendation: The Town will discuss this issue with the Commission on Disability to determine the need for such access and, if deemed appropriate, pursue its implementation with the DPW Director (9/05). **Palmer.**
5. **Issue:** Formulate and publicize a clear policy for ORV use on beaches, and enforce it.
Within two years of LCP acceptance at town meeting.
Recommendation: All beach policies and procedures will be reviewed during this year's off-season; this issue will be a part of that study (9/05). **Nolan/Gaechter,** with the Beach Commission and the Police Department.
6. **Issue:** Determine the acceptability of the recommendation made by the Army Corps of Engineers that, in small steps, seawater be re-introduced to the Upper Pamet River, by altering the present clapper valve installation. *Within two years.*
Recommendation: The Town Administrator will study this recommendation with the appropriate Town employees and Committees (e.g., harbormaster, Conservation Commission, Pamet Harbor Commission, Shellfish Advisory Committee) as well as the NPS, and report to the BoS (9/05). **Nolan.**

7. **Issue:** Implement procedures to monitor the speed limit on Depot Road and provide signage and other means to control traffic. *Within two years of LCP acceptance at town meeting.*
Recommendation: Obtain more information regarding the cause of this issue and discuss with the Police Department to implement a mitigation plan, if appropriate (9/05). **Gaechter.**
8. **Issue:** Orders of Condition should be completed in a timely manner. *Ongoing.*
Recommendation: This issue was to be resolved with the addition of the Conservation Agent, who would monitor Orders of Condition compliance. The Town Administrator should meet with the agent to determine what procedures are not in place to ensure the resolution of this issue (9/05). **Nolan**

D. Open Space Protection and Recreation

1. **Issue:** Using Land Bank or Community Preservation Act Funds, and/or working with private and public organizations, purchase private property to provide protection for sensitive areas, historic and visual areas for the public enjoyment of scenic views and scenic roads, as well as archaeological sites. *Ongoing.*
Recommendation: The BoS will work with the Open Space Committee, the Historical Commission, and the CPC, as well as any other organizations, agencies, and grant providers to protect open space and historic sites (9/05). **Gaechter/Rose**
2. **Issue:** Consider using Town Hall Hill to provide a quiet common/gathering area away from the town's major roads. *Within one year.*
Recommendation: Clarify conflict with responsibility A12, which would create significant noise on the Hill. The use of this entire area, i.e., the Hill and current DPW site, will be studied as a part of the DPW "relocation" project (9/05). **Nolan.**
3. **Issue:** Maintain involvement and revenue from the Highland Golf Links. *Ongoing*
Recommendation: The BoS will continue to support the Town's role/contract as the Links concessionaire and will support whatever is necessary to continue its profitability and maintain its infrastructure (9/05). **Palmer/Nolan.**
4. **Issue:** Continue to pursue discussion with the National Seashore concerning how to ensure access for the growing number of residents and visitors who want to use the ocean beaches. *Ongoing.*
Recommendation: See responsibility C2 – same issue and recommendation (9/02).
5. **Issue:** Encourage the CCNS and town police to enforce the parking limitations at the town's ponds to cut down on overuse. *Ongoing.*
Recommendation: Seek clarification regarding this issue, e.g., is there an identified problem and what are the parking limitations (9/05). **Gaechter**
6. **Issue:** Develop a management plan for appropriate use of ORV's, based on wide public input. *Within two years of LCP acceptance at town meeting.*
Recommendation: The Town currently has an ORV policy; however, the BoS will review this policy when it reviews the Beach regulations, in consultation with the Beach Commission and Town staff, during the off-season (9/05). **Gaechter/Nolan.**
7. **Issue:** Promote preferential tax assessment under present State Law as an incentive to keep land open. *Within two years of LCP acceptance at town meeting.*

Recommendation: Town Administrator to research State Laws and policies used in other Towns in this regard (9/05). **Nolan.**

E. Economic Development

1. **Issue:** Work with the National Park Service and the business community to broaden the visitor season into the shoulder seasons of the spring and fall through programs that promote the unusual natural resources of the Town and that is linked with the broader Cape-wide tourism promotional events that occur during the year. *Ongoing.*
Recommendation: Discuss this topic with the Chamber of Commerce (e.g., at least some business owners have previously expressed a lack of interest in expanding the season) to determine whether there is broad support for such a program. If so, solicit their views regarding how to approach it (9/05). **Nolan.**
2. **Issue:** Encourage other organizations such as Massachusetts Audubon Society, Castle Hill, the Truro Historical Museum, the Truro Concert Committee and Highlands Center, Inc. to attract eco-tourists through special programs and through articles on the area's appeal. *Ongoing.*
Recommendation: This seems best handled on a more regional basis, i.e., outer-Cape Communities, since all tourist facilities (e.g., accommodations, restaurants, etc. are spread-out across the Towns. The Town Administrator should discuss this with the Chamber of Commerce and outer-Cape Administrators/Managers at the Managers' Association meetings (9/05). **Nolan.**
3. **Issue:** Encourage the development of small, locally owned businesses and home occupations that conform to Truro's character. Discourage large-scale retail, manufacturing and warehousing activities. *Ongoing.*
Recommendation: This is the current Town policy and it will be pursued (9/05). **All.**
4. **Issue:** Consider providing low rent space in a commercially zoned area for home occupations that outgrow their home capacity. *Within one year.*
Recommendation: Include this important goal in the Town-properties' management project and give it a high priority (9/05). **All.**
5. **Issue:** Seek federal transportation funds to repair and provide walkways, traffic markings, parking, benches and signing in North Truro. Target federal and state programs through the Cape Cod Commission. *Within two years.*
Recommendation: Town Administrator and DPW Director will pursue this topic through the appropriate channels after obtaining some specific concerns from the LCP Committee (9/05). **Nolan/Morris**
6. **Issue:** Develop a strategy to improve the visual aspect of North Truro village. *Within one year.*
Recommendation: The North Truro Village project is intentionally dormant at this time due to the strenuous objection of impacted property owners (9/05)
7. **Issue:** Encourage a continuation of the business activity that occurs in Truro Center. Work with property owners in the area to consider the following: enhance parking and circulation, construct walkways to connect the disparate commercial establishments and the Duarte property, and provide a park and gathering area, on the Duarte property. *Within one year.*

Recommendation: The Duarte property project is covered under another responsibility. If the owners of the commercial and residential properties in question solicit the assistance of the Town in the above regard, the Town will respond appropriately (9/05).

8. **Issue:** Maintain Truro's representative to the Cape Cod National Seashore for the Highlands Center project and its member on the Board of Directors of Highlands Center Inc. *Ongoing.*

Recommendation: The BoS supports this ongoing responsibility (9/05). **All**

9. **Issue:** Encourage and support the activities of Castle Hill, the Truro Historical Museum, the Truro Concert Committee and other cultural organizations. *Ongoing.*
Recommendation: The BoS will provide ongoing support to these activities and organizations (9/05). **All**

F. Transportation

1. **Issue:** Work to establish linkage between municipal parking areas and establish satellite beach parking and shuttle service, for those with permits, to supplement existing beach parking. *Within three years.*

Recommendation: This potential solution will be studied with all other long-term options with regard to beach parking (9/05). **Gaechter/Nolan**

2. **Issue:** Work with The Massachusetts Highway Department to delineate turning lanes at Castle Road/ Route 6 intersection and to include consideration of the existing curb cuts in the plan. Consider adoption of appropriate sections of the Cape Cod Commission model bylaw on access management. *Within three years.*

Recommendation: Solicit the Police Department's advice regarding the referenced intersection and proceed accordingly (9/05). Obtain a copy of the reference model bylaw for BoS review (9/05). **Nolan.**

3. **Issue:** Aggressively follow through on plans to widen and stripe bike/pedestrian lanes on Route 6A/Beach Point. *Within one year.*

Recommendation: This issue has been discussed and studied many times in the past (there is no "plan"); Town Administrator to brief the BoS on the results of previous discussions and proceed accordingly. (9/05). **Nolan.**

4. **Issue:** Continue to work with all jurisdictions to extend a bicycle path through Truro that will link the Outer Cape. *Ongoing.*

Recommendation: Consider creating a citizens group to pursue this objective (9/05). **All.**

5. **Issue:** Map all roadways, public and private, to create a comprehensive listing. *Within two years.*

Recommendation: Town Administrator to determine the need for such an effort, in consultation with the LCP Committee and the DPW Director. This project might be worthwhile in the context of the public versus private road issues currently under study (9/05). **Nolan/ Morris.**

6. **Issue:** Continue to monitor traffic at critical points throughout the Town and make these counts public through the newspapers at least annually. *Annually.*

Recommendation: Determine what is done today on an “annual” or other basis, what more should be done, if anything, and understand from the LCP Committee what the value of newspaper publicity is (9/05). **Nolan.**

7. **Issue:** Place Route 6 traffic issues and coordination on agendas for meetings of Outer Cape Selectmen. *Ongoing.*

Recommendation: This is a better topic for Outer Cape Administrators/Managers to pursue first, then involve the Selectmen if necessary (9/05). **Nolan.**

8. **Issue:** Place appropriate signage on regional town roads (e.g., Longnook, Pamet Roads, Prince Valley) to caution motorists about cyclists and walkers.

Within one year.

Recommendation: Town Administrator to discuss appropriate locations for such signage with DPW Director and effect a plan for installation of the signs (9/05). **Nolan.**

9. **Issue:** Designate a School Zone on Route 6 with appropriate signage.

Within one year.

Recommendation: This issue has been studied by the Police Department and the BoS in the past; the result is that such a Zone is not authorized by the State – no further action at this time (9/05).

10. **Issue:** Enter into a dialogue with the town of Provincetown about the impacts of, and coordinated responses to, the growth of tourism. *Ongoing.*

Recommendation: Town Administrator should meet periodically with the Provincetown Town Manager to discuss many topics of mutual interest, including this one (9/05). **Nolan.**

11. **Issue:** Work to ensure that the Cape Cod Regional Transportation Authority shuttle bus service continues to serve the Town. *Ongoing.*

Recommendation: This is currently a function of the Town Administrator who reports progress/changes/status to the BoS on a periodic or “as needed” basis (9/05). **Nolan.**

12. **Issue:** Continue support of the proposed Flex Route bus system. *Ongoing*

Recommendation: This is currently a function of the Town Administrator who reports progress/changes/status to the BoS on a periodic or “as needed” basis (9/05). **Nolan.**

G. Capital Facilities and Infrastructure

1. **Issue:** Seek further affordable housing initiatives. *Ongoing.*

Recommendation: This is a top priority of the BoS and is an integral part of the Town-owned property study currently underway (9/05). **Gaechter/Palmer.**

2. **Issue:** Create a bike/pedestrian lane on Shore Road, from the split from Route 6 in North Truro to the Provincetown line. *Within two years.*

Recommendation: This issue has been discussed and studied many times in the past (there is no “plan”); Town Administrator to brief the BoS on the results of previous discussions and proceed accordingly (see F3 above). (9/05). **Nolan.**

- 3. Issue:** Develop a long-range plan to improve/maintain the town's infrastructure while maintaining a modestly rising tax rate. *Within two years.*
Recommendation: This plan exists as the Capital Improvement Plan (CIP) reviewed and revised annually by all Department Heads, Town Administrator, BoS, and Finance Committee and then submitted to the Annual Town Meeting for consideration and approval – no further action required (9/05).
- 4. Issue:** Work cooperatively with other communities and entities to explore regional solutions to meet community and regional needs. *Ongoing.*
Recommendation: The BoS will continue to support and encourage such efforts (9/05). **All.**
- 5. Issue:** Develop a continuous program for dredging the harbor. *Within two years.*
Recommendation: This program exists and is under the care of the Harbormaster, the Harbor Commission, and the Town Administrator. The BoS become involved when appropriate and will continue to do so (9/05). **Nolan.**
- 6. Issue:** Identify regional solutions when creating, improving and/or restructuring capital needs. *Ongoing.*
Recommendation: Solicit further information and examples from the LCP Committee (9/05). **Gaechter.**
- 7. Issue:** Commit to and schedule regular capital improvement and maintenance of town structures. *Ongoing.*
Recommendation: This plan exists as the Capital Improvement Plan (CIP) reviewed and revised annually by all Department Heads, Town Administrator, BoS, and Finance Committee and then submitted to the Annual Town Meeting for consideration and approval – no further action required (9/05).
- 8. Issue:** Investigate run-off from Route 6 into areas of concern, and work with the Commonwealth to identify solutions of discharge, storm water collection and control. *Within two years.*
Recommendation: Solicit further guidance from the LCP Committee regarding the identified "areas of concern" (9/05). **Gaechter.**
- 9. Issue:** Develop and implement a long range beach and beach management plan to ensure continuous long range recreational and conservational uses. This plan should include parking issues and strategies, dune nourishment programs, permitting issues, beach cleaning, and conservation issues. *Within three years.*
Recommendation: Discuss such a complete plan development with the Beach Supervisor and the Beach Commission (9/05). **Nolan/Gaechter.**
- 10. Issue:** Monitor the influences on the School's population, including changes in the demographics and size of the Town and the continued feasibility of sending students to Provincetown. *Ongoing*
Recommendation: This is not a BoS responsibility – it will be referred to the School Board and School Superintendent (9/05). **Asher-Best.**

H. Affordable Housing

1. **Issue:** Consider appointing the Housing Authority as the recipient of any affordable housing created by the DRI process. *Within two years.*
Recommendation: Discuss this issue with the autonomous Housing Authority (9/05). **Palmer.**
2. **Issue:** Make every effort to accurately inventory Truro's present housing stock. This inventory shall determine how many subsidized units there are in town.
Within two years.
Recommendation: Request further clarification and understanding of this responsibility from the LCP Committee (9/05). **Palmer/Gaechter.**
3. **Issue:** Encourage the Housing Authority in their efforts to develop housing and to develop their affordable housing plan for presentation to the Town. *Ongoing.*
Recommendation: The BoS Selectmen does currently and will continue to support this responsibility (9/05). **All.**

I. CCNS

1. **Issue:** Maintain a consistent relationship and ongoing communication with the CCNS and a Truro representative. Hold regularly scheduled meetings to facilitate ongoing cooperation. Avoid situations where the only contact between the Town and the CCNS is when problems arise. Publicize the successes in cooperation as well as the conflicts. *Ongoing.*
Recommendation: The Town Administrator has established this relationship with the new NPS Director and will continue regular meetings for the purposes delineated above (9/05). **Nolan.**
2. **Issue:** Actively participate and cooperate with the CCNS in the development plans for the Highlands Center. *Ongoing.*
Recommendation: The BoS has a liaison with the Town's Highland Center representative. This liaison is in regular communication with the Center's planning director and, as such, participates in planning sessions (9/05). **Gaechter.**
3. **Issue:** Maintain a collegial involvement in supervision of the CCNS concessions, Highland House and Museum and Highland Golf Links. *Ongoing.*
Recommendation: Such an involvement already exists and will continue (9/05). **Nolan.**
4. **Issue:** Work cooperatively with the CCNS to improve safety and accommodate increased bicycle traffic on Truro roads. *Ongoing.*
Recommendation: These goals are set forth in several of the above responsibilities; it will be additionally pursued during meetings with the NPS Director (9/05). **Nolan.**
5. **Issue:** Work with the CCNS to make sure that visitors do not impose an undue hardship upon municipal roads and parking facilities. *Ongoing.*
Recommendation: Need further explanation from the LCP Committee regarding this responsibility, including some examples as to where the problem can/might exist (9/05). **Gaechter.**

6. **Issue:** Explore the best choices of a CCNS ocean beach as a location on which to establish handicapped access. *Within two years.*
Recommendation: The Town Administrator will explore this idea with the NPS Director during their next meeting (9/05). Nolan.
7. **Issue:** Work with the National Park Service to alleviate parking problems at ocean beaches, paying particular attention to the possibility of cooperative development of federally funded (DOT) transportation to the beaches from a central parking location.
Within two years.
Recommendation: Will consider this idea within the beach parking project currently under way. **Nolan/ Gaechter.**

J. Heritage Preservation/Community Character

1. **Issue:** Work with Department of Public Works to determine whether any changes in Town road standards should be implemented for roads identified as scenic.
Within two years.
Recommendation: Town Administrator and DPW Director to meet with the LCP Committee regarding this responsibility (9/05). **Nolan/Morris.**
2. **Issue:** Promote public awareness of the need to protect the natural beauty of Town and promote awareness of Chapter 61, 61 A, and 61B tax benefits available for agricultural and recreational lands. *Ongoing.*
Recommendation: Town Administrator, with the assistance of the Tax Assessor, to research the referenced Chapters and determine what, if anything should be done in this regard (9/05). **Nolan.**